

Dear customers,

I am pleased to inform you that I have resigned as President of Sansho Shoji and have assumed Chairman as of April 1, 2026.

I would like to express my utmost appreciation to your kindest support extended to me during my presidency.

Mr. Junichi Asano, ex Executive Director, has assumed my position. It would be highly appreciated if you could kindly extend the same support to him, too.

Yours sincerely,

Shinji Takahashi, Chairman, Sansho Shoji Co., Ltd.

Dear customers,

It is my pleasure to advise you that I have assumed President of Sansho Shoji as of April 1, 2026.

I would appreciate your continued support with the new management team.

Yours sincerely

Junichi Asano, President, Sansho Shoji Co., Ltd.